



Working together on a resilient port



Going back in time

- **Lacking sense of urgency**
- **Knowledge sharing only on general level**
- **Repeating criminal investigations**
- **Security as minor focus**





Changing landscape

 Secure chain

Together, we make
our logistics more
secure

From 3 February 2025
No more PIN for all
intercontinental container cargo
arriving in Rotterdam

Identifying pincode fraud

Becoming partners instead of
enforcers

Working as a community

Implementing secure container
release

Protection via restricted
admission

“Aligning safety with economic purposes
is often proven possible”



A game of patience

- Building trust takes time
- From suspicion to understanding
- Creating a shared purpose
- Learning together → building trust

Frequent identified weaknesses

- **Misuse of logistical processes**
- **Misuse of IT processes**
- **Misuse of Human Resource (HR) processes**



Strategic shift



Create a resilient port

Enforcement & Investigative efforts as means for greater strategy: **Resilience**



Problem oriented approach

Problem-oriented approach to subversive crime: **“At the root of the issue”**



Restore lawful authority

Main goal: restoring & strengthening **lawful authority**

“Criminal investigation as a service”



HARC

Hit And Run Cargo team (HARC)



Seaport Police



Customs



Public Prosecutor



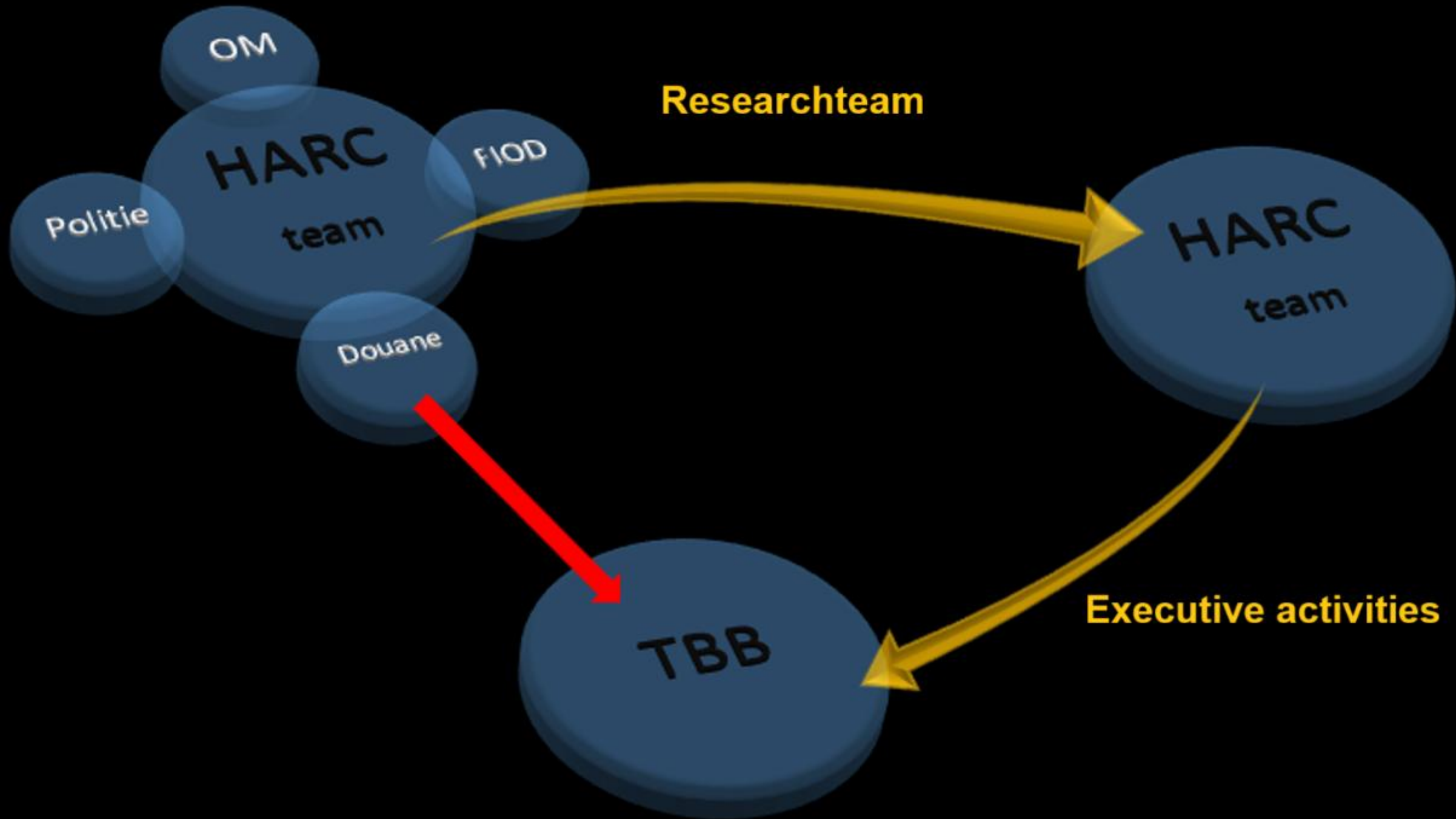
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Why & Goals

- **Start** 1996
- Many seizures
- Less investigation
- No collaberation

- As many drug seizures as possible;
- As many arrests as possible;
- Take criminal money;
- Focus on corruption of port employees.





Harc principles

- **Controlled deliveries and arrests.**
- **No investigation into criminal organizations.**
- **Short investigations up to 3 months (Hit and Run).**



Tactical Team

Deployment at high-risk and operationally sensitive situations.

- 24/7 availability to support HARC operations
- Deployment during drug seizures
- Response to reports of extractors (individuals attempting to retrieve illicit cargo from containers)
- Execution of controlled deliveries, surveillance operations, and arrests of suspects under the direction of the HARC team





Thank you!