PROGRAMME

MOVING EUROPE: BUILDING COMPETITIVE, RESILIENT AND DIGITAL SUPPLY CHAINS

26 NOVEMBER 2026, *TOWNHALL EUROPE, BRUSSELS*

13:30 Registration & coffee

14:00 **WELCOME**

Roman Stiftner, President, European Shippers Council
Dimitri Sérafimoff, President CLECAT

KEYNOTES

EU Support for Innovation in Competitive and Resilient Logistics
Ewa Ptaszynska, Head of Unit Transport Research and Innovation, European Climate, Infrastructure and Environmental Executive Agency (CINEA)

Macro-economic outlook on the European transport & logistics industry
Professor Indra Vonck, BDO *Advisory, Supply & Logistics lead*

14:45 MAKING EUROPE'S TRANSPORT POLICY WORK FOR BUSINESS

The European Union has introduced an unprecedented number of transport and sustainability initiatives in recent years with the objective to create a greener, smarter and more efficient transport system. Yet businesses continue to face rising costs, uneven implementation and a fragmented internal market. National rules, infrastructure bottlenecks, differing enforcement practices and slow deployment of digital solutions continue to limit the efficiency of European supply chains. Recent initiatives on military mobility have demonstrated that, when urgency exists, Europe can move quickly and coordinate effectively.

This panel will take stock of Europe's transport policy from a business perspective. Where is EU policy delivering greater efficiency and where do important gaps remain? Are sustainability, competitiveness and resilience being balanced effectively? And what policy changes, investment priorities and implementation measures are needed to overcome fragmentation and move towards a genuinely integrated European transport and logistics market?

Moderator: *Dave Keating*, journalist

- *Richard Marsh,* Procurement Logistics Manager, Celenase
- *Rémi-Pierre Lapprend*, Director, Rail Logistics Europe
- *Alessandro Pitto,* President Fedespedi
- *Dario Dubolino,* Deputy Head of Unit, Sustainable & Intelligent Transport, DG MOVE

15:45 Coffee Break

16:15 **KEYNOTE**

Connecting Logistics Platforms and the Physical Internet for More Resilient Supply Chains
Lóránt Tavasszy, professor Freight Transport & Logistics, Delft University of Technology

FROM AMBITION TO SOLUTIONS: INNOVATING EUROPE'S FREIGHT SYSTEM

Turning policy ambition into operational reality requires more than investment alone. Across Europe, businesses and infrastructure operators are already developing new ways to use existing infrastructure and capacity more efficiently, strengthen multimodal connections, improve capacity management and deploy cleaner technologies and digital solutions. New forms of cooperation between infrastructure managers, transport operators, logistics service providers and shippers are also emerging.

This panel will explore solutions that can make European freight more reliable, flexible, efficient and resilient. Which innovations, business models and partnerships are already delivering results? What can be learned from successful initiatives, and what is needed to move them from individual projects and corridors to deployment at European scale?

Moderator: *Sophie Punte*, Co-Founder & CEO Life-Links

- *Szymon Oscisłowski,* Acting Head of Unit, Maritime Transport and Logistics, DG MOVE
- *Andreas Nettsträter,* CEO, Open Logistics Foundation
- *Michel van Dijk*, President VITO
- *Sylvain Philippe,* European Multimodal Development Manager, FM Logistic
- *Ted Lundström,* Head of Global Logistics at Ovako AB

CLOSING/CONCLUSIONS

17:35 Cocktail Reception